NEWS RELEASE

Niterra Co., Ltd.

Announcement of Publication of “Niterra Report 2025”

NAGOYA, JAPAN, December 25, 2025 — Niterra Co., Ltd., Japan’s leading manufacturer of spark plugs and sensors with an evolving portfolio focused on ceramics and beyond, is pleased to announce the publication of its Integrated Report for the fiscal year 2025, "Niterra Report 2025".

Our company has been publishing integrated reports since 2017 to provide all stakeholders with a deeper understanding of the Niterra Group’s path toward creating medium- to long-term corporate value.

"Niterra Report 2025" outlines our medium- to long-term strategies, including the "Mid-term Management Plan 2030," aimed at achieving our 2040 Vision, "We will be a company that brightens the Earth by solving social issues through our unique, *Tokushu*, technologies and ideas." Furthermore, to promote the feasibility of this strategy, capitals are explained in line with the six categories* in the International Integrated Reporting Framework.
* The six capitals: Financial Capital, Human Capital, Manufactured Capital, Intellectual Capital, Natural Capital, and Social and Relationship Capital.



The full "Niterra Report 2025" is available starting today on our corporate website at the following link:
URL: https://www.niterragroup.com/english/ir/library/integration_report.html

The Niterra Group will continue to strive for high-quality communication with all stakeholders through this report as we work to enhance our corporate value.

About Niterra
Founded in Nagoya, Japan, in 1936, Niterra Co., Ltd. (formerly NGK SPARK PLUG CO., LTD.) is renowned for its NGK-branded spark plugs and NTK-branded ceramic products. Niterra, a coined word combining the Latin words "niteo" (shine) and "terra" (Earth), was introduced in April 2023 to express the reborn company's commitment to sustainability through an evolving portfolio focused on ceramics and beyond. Under the corporate message "IGNITE YOUR SPIRIT”, Niterra is now expanding into the growth fields of mobility, semiconductors, and environment & energy. The company's consolidated revenues in fiscal 2024 (to March 2025) totaled 652.9 billion yen (4,267 million USD). Niterra has 31 bases in Japan and 62 overseas, and approximately 16,000 employees worldwide. Please visit https://www.niterragroup.com/english/